LT. GEN. WALTER L. WEIBLE, USA, RET. Executive Vice President, AUSA

JOHN B. SPORE

Editor

N. J. Anthony CHARLES A. DODSON

Associate Editors

ANNETTE LOUKAS

Production

BONNIE LEE HALE

Editorial Assistant

COL. ROBERT F. COCKLIN, USAR Advertising & Promotion Director

WILLIAM RUSSELL FRED DONAHUE ANNETTE LEACH PATRICIA KEVILLY KAREN HANSEN PATRICIA PARKER JOYCE YOUNG Assistants

CAPT. ARTHUR S. WELCH, DCARNG Business Manager

DOMINIC MULLOY Circulation Manager

Frances Van Dornes Assistant Circulation Manager

EMMA SNELLINGS LOUISE RYAN Lois Coffman DOROTHY FERRIS Circulation Assistants

VOL. 11, NO. 11

JUNE 1961

ARMY is published monthly by the Association of the United States Army. Publication, Editorial and Executive Offices: 1529 Eighteen Street, N.W., Washington 6, D. C. Copyright ⊚ 1961, by Association of the United States Army. Second-class postage paid at Washington, D. C. and Dayton, Ohio.

Washington, D. C. and Dayton, Onlo.

ARTICLES appearing in ARMY do not necessarily reflect the opinion of the officers or members of the Council of Trustees of AUSA, or its editors. Articles signed by officers and men of the Army or by civilian employees of the Department of the Army are expressions of personal opinion, unless otherwise made manifest, and should not be interpreted as reflecting the official opinion of the Department of the Army or any Army command, installation or agency.

BATES All pow memberships and subscriptions

or any Army command, installation or agency.

RATES. All new memberships and subscriptions and all foreign subscriptions payable in advance. Individual memberships: One year, \$5; two years, \$5; three years, \$12. Subscriptions (these rates apply to unit funds, libraries, and other groups not eligible for membership): One year, \$6; two years, \$11; three years, \$15. Additional postage to Canada and countries of the Postal Union of the Americas and Spain, \$1 per year; other foreign countries, \$2 per year. For other rates, write Circulation Manager, 1529 18th Street, N.W., Washington 6, D. C.

POSTMASTER: If this magazine is addressed to a member of the United States military service, whose address has been changed by official orders, it may be forwarded, except to overseas APO's, without additional postage. See section 157.4 Postal Manual. Send Form 3579 to Circulation Manager, 1529 18th St., N.W. Washington 6, D. C.

Washington 6, D. C.

ADVERTISING information and rates available from the Advertising Director or any of our advertising representatives, who are: Walter E. Barber Co.—New York, 551 Fifth Ave., MUrray Hill 2-5253; Chicago, 6 N. Michigan Ave., STate 2-8996. Duncan A. Scott—San Francisco, 85 Post St., GArfield 1-7950; Los Angeles, 1901 W. Eighth St., DUnkirk 8-4151.

HOW TO READ YOUR EXPIRATION DATE: The three-digit code on your membership card and on your ARMY address label is read as follows: the first two digits are the month; the last digit is the year. Thus, 062 is June, 1962; 113 is November 1963.

A PROFESSIONAL PUBLICATION DEVOTED TO THE ADVANCEMENT OF THE MILITARY ARTS AND SCIENCES AND REPRESENTING THE INTERESTS OF THE ENTIRE U.S. ARMY

MILITARY ADVICE FOR A STRONG PRESIDENT. Out of gales of controversy decisions can be made. Col. Lawrence J. Legere, Jr.			22
THE FIRST COMBAT INFANTRYMAN. "Heroick valour and uncommon and undaunted bravery" earn Robert Kirkwood the title of Combat Infantryman No. 1. Col. Stedman Chandler			
ALFA 38. The M61 gun and tracks combine into an off-the-shelf mobile weapons system for recon outfits. Maj. Mershan G. Shaddy			35
OPERATION AMIGO. An errand of mercy that taught MATS and STRAC valuable lessons in emergency airlift operations. <i>Lt. Samuel R. Saks</i>			
SPECIAL FORCES. As furtive as the Gray Ghost himself, these tough troops strike faster than lightning. Charles A. Dodson			44
TAILOR YOUR OWN. A grass roots approach to organization for battle that emerged from Wintershield II. Col. Theodore C. Mataxis			53
THE RESCUE OF LIEUTENANT GILLMORE. A story for today out of our turn-of-the-century experience in the Philippines. Maj. Gen. Hamilton R. Howze			59
BATTERED MILITARY ORNAMENTS. An attempt (forlorn) to accurize military English. $N.\ J.\ Anthony$			70
AIRBORNE ON WING OF CLOTH. Army aviation sees promise in the flexwing concept. $J. S. Butz, Jr.$			84
DEPARTMENTS			
Letters	6	Editorials	18
Front and Center	12	Cerebrations	72
Authors	16	Irons in the Fire	84
Book Revi	ews	92	

COVER

By Tom Hickson



published by the ASSOCIATION OF THE UNITED STATES ARMY



all the many candidates you will find none more worthy.

Many fine histories of our War for Independence don't even mention him, yet the name of Robert Kirkwood should ring like a strong clear bell for everyone who cherishes the military heritage of the United States. This young Delawarean made a record, documented beyond all doubt, before which we can only stand in awe. The more actual combat one has personally experienced, the more profound his awe.

"Greene's Delawares," says the historian Henry Phelps Johnston, "were the admiration of the Army and their leader, Kirkwood, was the American Diomed." Diomed, Thomas Bulfinch tells us, was "second only to Achilles in all the qualities of a hero."

Robert Kirkwood, as we follow his hard career,

without dealing in superlatives. Little has come down to us descriptive of his person, his personality, or his personal flaws, which we must assume he had like any human. He led his men and they followed into battle his red shock of hair upon which no hat would remain. His superiors valued his service and lavished praise upon him; his subordinates—and Seymour's evaluation is the only clue—gave him the kind of "followership" of which every leader dreams. He himself was reticent. Though he has the distinction of leaving the most professional diary of the war, his Journal is terse and unadorned and his Order Book gives only occasional hints as to what might have made him tick. What can you do with a Journal that reads like this?

seems second to none. Lynn Montross declares, "If anyone in the Continental Army could have been called the bravest of the brave, it was Cap-Dec. 23—March'd—16 miles 24-March'd-13 25—March'd to Pacolet—8 Jan. 11—March'd—16 16—March'd to the Cowpens—12 17—Defeated Tarlton

tain Robert Kirkwood of the Delaware Regiment." Henry Lee referred to "the company of Delaware, under Kirkwood, to whom none could be superior." Nathanael Greene paid repeated tributes to "the brave Kirkwood" and if the unanimous praise of his superiors is not enough, hear the verdict of his own Sergeant Major, William Seymour, written midway in Kirkwood's career: "Captain Robert Kirkwood, whose heroick valour and uncommon and undaunted bravery must needs be recorded in history till after ages."

It is difficult (and extremely annoying to one who would make a three-dimensional, flesh-andblood character of him) to write of Kirkwood

"Defeated Tarlton," of course, refers to the almost complete destruction of a small British army, and this same Colonel Banastre Tarleton, who escaped from the Cowpens by the skin of his teeth, was later almost captured by the same Kirkwood, who missed him by an eyelash.

You find Kirkwood at the keypoint of almost every important action in the Revolution. He was in 32 in all; his thirty-third fight came later, and cost him his life. And here we may digress.

It is odd, intriguing and unexplained, but the hard core of the Continentals of both Washington in the north and Greene in the south, from start to finish of the war, was composed of men from Maryland and Delaware. These two small

30

The Delawares included scions of the state's words thumbnail the redoubtable Delawares.

would fight all day and dance all night." ceeded all soldiers I have ever seen, as they these troops General Greene once said, "They exin Tyrone and Antrim, Donegal and Down. Of little Ulstermen, many of whom had been born best families, and a heavy leavening of rugged

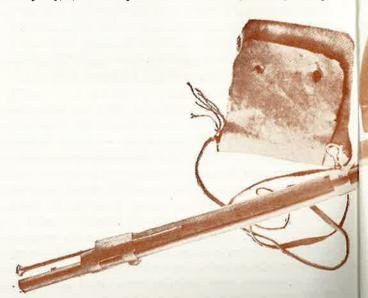
Yes, these Delawares were indestructible, and desertion was the rule rather than the exception. 1776-77 to 1782-83, and this in a war in which than a hundred Delaware men who lasted from town and then went south, there were well more Including another group which fought at Yorkcontinued under Greene, and fought the war out. The remnant, under the senior captain, Kirkwood, almost annihilated in its first fight, at Camden. was sent south to bolater Gates. It was again This outfit fought the battles in the north, then regiment was formed under Colonel David Hall. after Trenton, was disbanded. A new Continental 1777. Haslet's regiment, virtually annihilated A large proportion of the other 87 stemmed from John Haslet's original Delaware regiment in 1776. three—27 per cent—had been members of Colonel These two companies comprised 120 men. Thirtywere 5,006 miles from their 1780 starting point. home. When they arrived, 720 miles later, they the Ashley River in South Carolina and started the two remaining companies left their camp on destructible" merits attention, In December 1782 Delaware military archives, and the term 'invidual records of the Blue Hen's Chickens in the I have made an exhaustive study of the indi-

it, Kirkwood held them together. The trail was both long and grisly. Over much of Joseph Vaughan), after Camden, from 500 to 188. been cut from 800 to 124; Hall's (then under thrown in. After Trenton Haslet's regiment had bleeding calluses, and with many a vicious fight part of the time without shoes to protect their (exclusive of the northern campaigns), a good their march, and how they "march'd": 5,006 miles veterans of our mechanized wars should ponder

and Princeton, where the gallant Haslet was busy recruiting he may have missed both Trenton Before Trenton he was a captain, but since he was selves, at Fort Putnam, and at Chatterton's Hill. where the Delawares first distinguished themat the age of twenty. He was at Long Island, commissioned first lieutenant on 17 January 1776, last seems most likely, since we know he was the Academy into the service of his country. The a merchant, others that he went straight from ports differ: some say he was a farmer, some say Academy, now the University of Delaware. Refor the Presbyterian ministry at the Newark dred near Newark, Delaware, and was educated Robert Kirkwood was born at Mill Creek Hun-

> these two. Even the immortal lat Maryland failed but none with the solidly consistent record of and the tragic twin columns that bearded Canada, Lee's legion (leavened by some lusty Delawares), ones: Morgan's, Wayne's, Glover's, Marion's, There were other good units and some great seldom failed and never badly or without excuse. units that could always be counted upon, that (first a regiment, later a mere handful) were the land regiments and the Delaware contingent filled. From Long Island to Yorktown, the Marystates kept the ranks of their Continentals well

once, at Hobkirk's Hill. The Delawares went



"not excelled by any troops in America, perhaps equalled either. Johnston said the Delawares were explained and quite possibly has never been blemish. This record has never been adequately with a reputation that began and ended without point of every action in which they participated, through nearly seven years of war, at the key-

most dependable soldiers in the world." These duced it to a skeleton, the remnant made the through three battles in which its bravery reborough, once said, 'If I could put a regiment ble Delawares." John Churchill, Duke of Marl-Delawares" and again as "Kirkwood's inexhausti-Lancaster refers to them as "the indestructible competent, courageous, incredibly durable. Bruce they ended the war as they began it: disciplined, frst fight; they were virtually annihilated twice; troops do. They distinguished themselves in their chickens never had to be blooded in battle as most hen. For some obscure reason this hen's fostering cocks bred from a certain famous steel-blue took to war for its after-action sport some fightone of the early companies, Jonathan Caldwell's, to citizens of The First State. This was because Hen's Chickens," a name still sometimes applied They called the Delaware troops "The Blue in the world."

GU

Wo

7S.-

θψ

'SS

er,

 H^{6}

ЭW

Jo

'uc

YS

əų:

ąę

S9

SI

au

-17

IA

-9

killed. Kirkwood was one of the nine Haslet officers who joined Hall's new regiment which, after Princeton, took active part in all the remainder of the northern campaign until 1780, when the Maryland-Delaware Line was sent south.

It is obvious that from the start Kirkwood exhibited high military qualities, though we have scant record of it, he not having opened his Journal until the southern march. But after the disaster at Camden where, as John Thomas Scharf notes, "the heroism of the Delaware and Maryland regulars made this grim and deadly fight immortal," the shattered Delawares were in Kirkwood's hands. Lieutenant Colonel Vaughan and Major John Patten were captured, fighting at the tip of De Kalb's spear, and Kirkwood was senior captain, with a bare two companies still answering at muster.

From then on we hear nothing but all-out praise of the "Delaware remnant, under the brave Kirkwood." Read Greene, or Light Horse Harry Lee, or any of the historians who have discovered him—especially the modern writers who have done research in depth—and you will seldom find the name Kirkwood without the adjective "brave." But reading these, I always go back to his Sergeant Major Seymour—a good man in his own right—and his "heroick valour and uncommon and undaunted bravery must needs be recorded in history till after ages." What greater tribute could any troop leader ask?

Seymour wrote this after Camden, when Kirkwood had barely begun to fight. After Camden Gates formed the two Delaware companies into light infantry—literally "foot cavalry"—and joined them with the dragoons of William Washington, already established as a rugged combat leader. Fat and genial, but strong and hardfibered, Washington found Kirkwood an ideal cohort. When Nathanael Greene took the command from Gates at Charlotte in December 1780, he found a compatible and effective pair to use as he saw fit. He used them until he wore them out, but by then the war was won.

For a pleasant change Kirkwood's next battle was a victory, that model set-piece devised by the fertile brain of Daniel Morgan at the Cowpens. This is the fight noted in Kirkwood's Journal as "Defeated Tarlton." Tarleton was destroyed, thanks to Morgan's peculiar genius. Even so, according to Scharf, the day would have been lost had the veteran Maryland and Delaware regulars wavered at the decisive moment. Instead, as Seymour reports, "Tarleton endeavoured to outflank us on the right to prevent which Capt. Kirkwood wheeled his company to the right and attacked their left flank so vigorously that they were soon repulsed." Scharf adds that never before was there known such quick loading, discharge and

reloading of flintlock muskets and rifles as the Delaware and Maryland men then displayed; the rapidity and accuracy of their fire demoralized the British.

We must note that these men of Maryland and Delaware not only repeatedly held their ground against any and all odds but were always ready and able to counterattack. They were vicious with the bayonet, a rarity with Americans in any war, and they fired their weapons accurately and often. This can have been due only to training and leadership. In the Revolution (as General S. L. A. Marshall found in World War II), report after report bemoans the failure of men to fire. It is firepower that wins battles, and Greene's firepower consistently came from the weapons of his Maryland-Delaware Line. Most other units appear to have been quite listless about it.

After Cowpens Greene made his masterful retreat to the Dan River, leaving to protect him General John Eager Howard of Maryland with "the flower of the army" (including Kirkwood). It was, according to Seymour, a chase in which both armies suffered incredible privations. "Most of the men," he wrote, "were entirely without shoes and had no time to cook what provisions they had."

As they retreated, Lee's Legion (with Kirkwood along) continuously harried their pursuers and more than once almost captured the elusive Tarleton. Lee's cavalry almost got him once and Kirkwood's foot came even closer. Seymour tells us that on the night of 6 March 1781, "there commenced a smart skirmish in which great numbers of Tories were sent to the lower regions. We marched for camp which we reached about daybreak, having marched all night through deep swamps, morasses and thickets—26 miles." Tarleton escaped again, but it was a near thing; the fox had almost caught the hound.

As the chase went on, Greene wrote: "For more than two months more than one-third of our men were entirely naked, with nothing but a breech cloth about them . . . and the rest were ragged as wolves. Our beef were perfect carrion, and even bad as it was, we were often without any."

Then on 15 March, having received reinforcements, Greene decided on battle again, and risked one at Guilford Court House. Employing Morgan's Cowpens tactics, he placed the North Carolina militia in the front line, to fire and fall back, Kirkwood was on the right flank, with Washington's dragoons and Lynch's Virginia riflemen. When the British attacked (in mass formation, according to a custom they could not unlearn) the Carolinians broke, most of them without firing at all. The second militia line behaved better but eventually they and the Virginians re-

near four miles without the assistance of but one culty was performed through a thick wood for Enemy's three Pounders, which with much diffi-Likewise to withdraw. We brought off one of the drawn from the Field, made it necessary for us licked they were: "Found our army had withfled. But Kirkwood's words tell how far from they found themselves alone, the army having moved back through the British camp, where using them as shields. Stubbornly as always, they they escaped only by grabbing prisoners and door when forced to give way by superior fire;

Again, according to habit, the Kirkwoods were ".9sroH

dragging a trophy with them. the last men out, disciplined and in good order,

an impetuosity and ardor that could not be rethrough an incessant fire and charging them with ism by them displayed in advancing to the enemy battalion for the "unparalleled bravery and heroland and Virginia brigades and the Delaware the Congress then thanked Greene, and the Marypeculiarly conspicuous." For a most signal victory the conduct and intrepidity of these corps were hibited equal bravery with ours in general, yet light infantry, and though few armies ever exinfantry of the Legion, and Captain Kirkwood's onet made by the Virginians and Marylanders, the the victory obtained to the free use of the bay-Congress. "I think myself principally indebted for erous in his official report to the President of the every important respect it was, and he was gen-Greene viewed Eutaw as a victory, which in

and a long list of viciously fought battles, withthey had those 5,006 walking miles behind them, all were there (the troops coming much later) service, and they "march'd" home. By the time duty after more than six years of continuous tion. Then he and his officers were relieved from month recuperating at Daniel Huger's plantawhere he took the ague and fever, and spent a Kirkwood was sent to the Congaree River, ".betsia

Line remained steadfast, almost without excepout the long campaign the Maryland-Delaware who never knew where they stood, but throughtuse if not disorganize any small core of regulars by others ever rawer. This logically would conafter every fight, to return later or be supplanted badly, and who always melted away promptly local militia who sometimes fought well and often force. It was bloated one day by an influx of under Gates and Greene, was a motley and fluid points to remember. First, the Southern Army, In evaluating this record there are several out a black mark anywhere.

alien climate and a harsh one; their hardships, Secondly, these regulars were fighting in an

tired, passing the weight of numbers to the

Though Greene failed to hold the field, he their number. "furious courage," beating back several times landers, with Kirkwood, counterattacked with superior, and the Legion infantry." The Maryware, under Kirkwood, to whom none could be erans: "The 1st Maryland, the company of Delaand the brunt of decision fell upon Greene's vetenemy. Then the brand-new 2d Maryland broke

Captain Kirkwood were returned many thanks diary that "in this action the light infantry under Captain Kirkwood." Seymour recorded in his behavior of the light infantry, commanded by of the day for the 26th commended the "gallant "their untarnished reputation." Greene's orders ing but praise. "They maintained," Scharf says, apparent that the Delawares were winning nothorders resulted in a setback, but by now it was kirk's Hill, American confusion and mistaken resulted in a brisk fight. Shortly after, at Hobing an independent foray against Logtown which Kirkwood still had work ahead of him, includ-Guilford as "the pledge of ultimate defeat."

ble. Even the haughty Tarleton acknowledged

troops of Cornwallis was, as it proved, irrepara-

gained the victory; the damage done to the best

did unless ordered to or driven by overpowering exhibited a strong aversion to retreat, and never them out. From Long Island on, these Delawares Rawdon, deciding to raise the siege, ordered stayed until Greene, upon the approach of Lord troops to get into the fort itself. There they customary valor. They were, in fact, the only fantryman No. 1), and they behaved with their wood's closest rival for the title of Combat Ingion, under the redoubtable Mike Rudulph (Kirklight troops were with the infantry of Lee's Le-At the abortive siege of Ninety Six, Kirkwood's by General Greene for their gallant behavior."

So finally they came to the end of their battle in good order. force. When they did, they fell back sullenly and

out, and captured their artillery. drunk; the enemy counterattacked, drove them supply of British grog. Whole companies got reliable Marylanders yielded to the lure of a lush cans overran the British camp, even the usually was due to the unhappy fact that when the Amerias Montross aptly says, a trifle tarnished. This cally it remained a victory but tactically it was, have won hands down and almost did. Strategiwas a peculiar battle which the Americans should road at Eutaw Springs, on 8 September 1781. This

town. Kirkwood's unstoppables were at the very

a fort as the Chew House had been at German-

British out of a strong stone house, turned into rear-guard action all day, was trying to push the

Meanwhile, Kirkwood, who had been fighting a

YMAA 1961 anul even had they been properly equipped to meet them, would have been exceptional. But they were not so equipped; they fought shoeless and in rags and subsisted on molasses, frogs and alligators. Also, they got no pay.

Finally, they fought in a region seared by one of history's most savage civil wars, with both sides—Tories and Whigs—admittedly guilty of inexcusable excesses. It was an atmosphere both dangerous and degrading, yet at no time do we find the Continental Line befouled by it. They fought their own war, grimly by themselves, taking no part in the local butcheries and often preventing them.

Considering all we know about the individual soldier of the Revolution, his independence, levelling attitude, and scorn of authority, the record of this Continental Line must reflect only the most commendable and superior leadership.

Since here the Delawares are our chief concern, the superlative record of the small band he commanded must be charged to the exceptional military qualities of Robert Kirkwood, the veteran captain who even at the war's end was still in his middle twenties.

Captain he remained. Hear Light Horse Harry Lee: "Captain Kirkwood passed through the war with high reputation; and yet, as the line of Delaware consisted of but one regiment and that regiment was reduced to a captain's command, Kirkwood could never be promoted in regular routine. . . . The sequel is singularly hard. Kirkwood retired upon peace, a captain (he had been brevetted major) and when the army under St. Clair was raised to defend the West from the Indian enemy, this veteran resumed his sword as the eldest captain in the oldest regiment. In the decisive defeat on the 4th of November, 1791, at the battle of Miami, the gallant Kirkwood fell, bravely sustaining his point in the action. It was the thirty-third time he had risked his life for his country, and he died as he had lived, the brave, meritorious, unrewarded Kirkwood."

The sequel was indeed hard. Returning to Delaware, his state granted him an award of 100 pounds, but only Virginia really rewarded his services. From the Old Dominion he received a grant of 2,000 acres of land in North West Territory, in what is now southeastern Ohio. His land was probably in Belmont County, across from Wheeling, where he removed soon after the grant was made. In 1790 he was a justice of the peace, and a carefully written copy of the laws promulgated by General St. Clair is found in the back of his Journal, together with some interesting items from his docket. On 4 March 1791 he was commissioned captain in the 2d Infantry, and "march'd" again, under St. Clair in his hapless expedition against the Indians. St. Clair was ambushed and his troops, largely militia and as poor in quality as any ever assembled, were scattered and slaughtered. Only small groups of Regulars stood and fought. One of these was led by Kirkwood, who refused to give ground and died with his face to the enemy at Fort Recovery, Ohio. "There, resting beneath a tree, lay old Kirkwood, scalped, his head smoking like a chimney." A more honorable son the United States has never had, nor a braver one.

Since Robert Kirkwood survived the Revolution there is no certainty, even under today's more liberal system of awards, that he would have been awarded the Medal of Honor, though the Continental Congress actually did grant medals to Morgan, Howard, and William Washington for the Cowpens, where Kirkwood was almost equally distinguished. But it is hardly arguable that by today's standards, the rugged Delawarean would have worn a Distinguished Service Cross with more Oak Leaf Clusters than any one ribbon could fairly carry. It would be interesting to know of any company officer in the Army who ever received more citations and glowing tributes than Kirkwood. But he was never awarded a medal or any current counterpart, and his brevet came very late: as major on 30 September 1783.

Without the Kirkwoods of that war, and of all the wars that followed, there could have been no United States of America. One real disaster for Greene, and the Revolution would have collapsed. To be sure, Kirkwood didn't win it single-handed; nevertheless, he and his men were ever at a critical spot, and over the whole long route there is no hint of their having failed; only of staunch and vital service. As Colonel John W. Thomason said of Marbot, Kirkwood loved his country and the Army and all his record is honorable.

There are bad generals and bad privates. It is no great matter. But for the key men, the "cornerstone men" as R. W. Thompson calls them, the men who win or save battles, there are no substitutes. Modern research in depth applied to the battlefield has proved what all combat veterans already know: that every battle is won by such men, singly or in small groups, fighting on their own initiative at the right time in the right place; and that such men are rare. The same type of research reveals that few men—and only truly exceptional men—ever sustain, over long periods, their peaks of either capacity or daring. In this light the simple chronicle of Robert Kirkwood seems to define the man, and the shadow he casts is a long one. It is therefore no more than just that now, nearly two centuries later, we salute him for what he was: America's Diomed, America's Combat Infantryman No. 1. This is his overdue reward, and one he would have liked. And so would the Blue Hen's Chickens.